

CITY OF ORILLIA

CORPORATE PLAN
FOR
2006-2010 COUNCIL TERM

PROGRESS REPORT

UPDATED TO JANUARY, 2010

CONTINUING GOALS

GOAL 1: Invest in Municipal Infrastructure

PRIORITY 1.5: Complete the servicing and layout of the Horne Farm Business Park

LEAD RESPONSIBILITY: EDC

KEY ACCOMPLISHMENTS

- Phase I Environmental was completed with no issues identified that would require a Phase II.
- Phase 4 Archeological is complete and the site has been cleared from an archeological point of view.
- A comprehensive area wide traffic impact study has been completed
- University Avenue has been completed and opened.

NEXT STEPS:

- A master concept plan was completed but will have to be revised based upon site plans for Lakehead, sports complex, and SWM Pond.
 - Updated concept plans are currently being reviewed.
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GOAL 2: Enhance Community Wellness

PRIORITY 2.1: Develop new headquarters for police and fire services

LEAD RESPONSIBILITY: City Manager's Office

KEY ACCOMPLISHMENTS

- Land acquisitions for both facilities approved by Council and completed.
- Design team headed by McKnight Charron Laurin Inc. Architects retained in October, 2009 to design new Police Headquarters on Colborne St.
- Oddfellows Hall demolished as part of site preparation.
- Building at 500 Gill Street renovated to accommodate interim Library by November, 2009.

NEXT STEPS

- RFP for architectural team services for new Fire Headquarters to be issued in 2010, so that project is ready to proceed to construction when Library vacates.
 - Council approval of design of OPP Detachment and issuance of tender call scheduled for 2010.
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GOAL 2: Enhance Community Wellness

PRIORITY 2.2: Support programs that increase the availability of affordable housing

LEAD RESPONSIBILITY: Housing Committee

KEY ACCOMPLISHMENTS

- The City Treasurer has been requested to advise the Committee of any declared surplus land or property being sold for non-payment of taxes. As of this date, the Housing Committee is unaware of anything available.
- Council approved funding for Affordable Housing Action Plan on June 8, 2009, subject to successful grant application.
- Funding application to CDC's Community Development Fund approved for \$35,000.
- SHS Consulting retained to develop Plan in November, 2009.

NEXT STEPS

- Deadline for Plan completion is March 31, 2010.
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GOAL 2: Enhance Community Wellness

PRIORITY 2.3: Investigate initiatives to address homelessness, including the Out of the Cold program

LEAD RESPONSIBILITY: Housing Committee

KEY ACCOMPLISHMENTS/NEXT STEPS:

- The Committee is continuing its investigations into the Out of the Cold program.

GOAL 2: Enhance Community Wellness

PRIORITY 2.5: Explore Common Roof concept for housing and social services

LEAD RESPONSIBILITY: Housing Committee

KEY ACCOMPLISHMENTS/NEXT STEPS:

- The New Path Foundation has purchased a centrally-located property that will serve as the location of the Common Roof.
 - Laurie Herd, the Project Coordinator and Committee Co-chair, continues to work from a second floor office at the Orillia City Centre.
 - Council has approved a \$500,000 short-term secured loan to New Path to fund the remediation of the property to M.O.E. standards.
 - Common Roof's application to the federal Infrastructure Stimulus Fund for \$2.5 million + was approved.
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GOAL 2: Enhance Community Wellness

PRIORITY 2.6: Continue program of moving multi-residential tax ratio towards the Provincial range of fairness.

LEAD RESPONSIBILITY: Treasury

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Since 1998 Council has been able to reduce the multi-residential tax ratio from 2.8183 to 1.55 in 2008.
 - Council has also adopted the “new multi-residential” tax class with a tax ratio of 1.1.
 - For 2009 Council approved small reductions in the new transition ratios which resulted in tax savings to the properties in the commercial, industrial, and multi-residential classes.
 - Further movement of tax ratios towards the provincial ranges of fairness will be considered during the 2010 budget meetings.
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GOAL 3: Strengthen our Economic Base

PRIORITY 3.4: Explore Options to Promote Tourism

LEAD RESPONSIBILITY: Department of Culture and Heritage

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Representing the City of Orillia, staff participated in a County-wide strategic assessment exercise with other tourism service providers to identify what each organization does but, more importantly, where the service gaps exist in each municipality. Other local participants included Ontario's Lake Country and the Orillia Chamber of Commerce. A "Roles and Responsibilities" Matrix was completed outlining specific opportunities for further development, and staff will use the data in its annual marketing plan objectives.
 - Concurrently, staff participated in three strategic planning exercises undertaken by Ontario's Lake Country
 - The Leacock Museum and the Orillia Opera House participated in Lake Country's fall marketing program "Passport to Fun". Both facilities were featured in several overnight package options. Program was completed with the assistance of an Industry Partnership Program grant prepared by Departmental staff on behalf of Lake Country.
 - Departmental and Opera House staff are working with local accommodation and restaurant partners to produce a 2010 summer theatre marketing program. Expected that program will launch in the fall at the annual Motor Coach Operators convention in Toronto.
 - Staff hosting a workshop for community event organizers on accessing the Celebrate Ontario grant fund. Expected that this will be the first in an ongoing series of workshops intended to broaden access to external funding for local organizations.
 - Department launched its first monthly newsletter in October.
 - Staff continue to work with the EDC in preparing report to Council on the potential benefits of an "Orillia-first" approach to tourism promotion. Will use key data gleaned from the County-wide matrix exercise.
 - Work of the Implementation Committee for the Lake Simcoe Tourism Assessment (Premier Ranked project), continues.
 - As part of annual work plan, staff continue primary focus on the Opera House and Leacock Museum while scheduling time for community projects.
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GOAL 3: Strengthen Our Economic Base

PRIORITY 3.7: Discuss future of Central School property

LEAD RESPONSIBILITY: City Manager's Office

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Council's offer to purchase the Central School property has been accepted, with a scheduled closing date of September 1, 2010.
 - An Ad Hoc Committee has been formed to recommend methods for maximizing public input on the future use of the four school sites being purchased by the City, including Central School. This Committee is expected to report in the first quarter of 2010.
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GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.1: Complete the MURF Project

LEAD RESPONSIBILITY: City Manager's Office, Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

Risk Assessment Process

- The third Risk Assessment submission was submitted to the MOE on November 18, 2008.
- MOE responded with preliminary comments on December 19, 2008 and subsequently with additional comments on January 28, 2009.
- MOE stopped clock and offered to pre-review the responses.
- The City's risk assessment consultants have submitted 12 requests for pre-review.
- The MOE's comments on the final pre-review request were received in September 2009.
- The City has granted MOE's request to pre-review again the final Human Health and Risk Management sections.
- The date for final submission of the revised risk assessment has been extended to January 29, 2010.
- The MOE then has three weeks to advise whether or not they accept the risk assessment.

Section 46 Application

- Section 46 application submitted to the MOE on April 10, 2007.
- MOE has verbally advised that the Section 46 approval will coincide with the acceptance of the Risk Assessment.

Design Process

- Site plan with relocated building footprint was submitted to Building & Planning on April 10, 2007 for comments.
 - Finalized document, including revised site plan and tender documentation, was submitted to City for internal review on June 29, 2007.
 - Building Department has completed their review and has provided comments on the application. As a result of the delay to the project, some redesign will have to be undertaken to reflect the changes in the Building Code.
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GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.2: Expand and Improve the Trail System

LEAD RESPONSIBILITY: Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Asphalt trail on north side of the Home Hardware property and along King Street to the Matchedash Street road allowance has been completed. Linking this section to the Millennium Trail along King Street through the Rexton property is the next priority. Discussions are underway with the private developer to establish a temporary link.
 - Budget money was approved in 2009 for trail expansion. The paved trail has now been extended from the west side of West Street to James Street and in 2010 a paved trail will be added along the existing West Ridge Boulevard from University Avenue to Monarch Drive.
 - Trails for Life Committee and staff are reviewing linkage opportunities to connect the Lightfoot Trail System with the trails in west Orillia (Forest Home Park, Scout Valley, Clayt French Park, West Ridge Park), and other trail opportunities in west Orillia including Scout Valley, Lakehead University, and the Trans Canada Pipeline.
 - Staff are investigating trail linkages along Ministry of Transportation lands adjacent to Highway 12 and Highway 11 to connect Kaneff Park to Morningstar Park and Morningstar Park to Coldwater Road area.
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GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.4: Continue the Phased Implementation of the J.B. Tudhope Memorial Park Master Plan.

LEAD RESPONSIBILITY: Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- The 2008 capital projects for parking lot enhancements, removal of abandoned washroom building and replacement of Moose Beach washroom building are complete.
- Phase one and two of the watermain looping through the park is complete and a submission will be made in 2010 for the third and final phase of this project.
- Detailed design plans are complete for the Moose Beach and park entranceway. The project will be tendered in January 2010 with results available for Council's consideration at the 2010 budget deliberations.

GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.5: Continue Upgrading and Modernizing the Neighbourhood Park System.

LEAD RESPONSIBILITY: Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Splash pad conversions at Victoria Park and McKinnel Square Park are complete.
 - The Victoria Park horticultural upgrades, park signage upgrades, drainage project and trail/pathway improvements have been completed.
 - Play apparatus replacement in Franklin Carmichael Park and Forest Home Park has been completed.
 - Design update for Victoria Park has been completed.
 - Design updates for McKinnel Square Park and Lankinwood Park will continue in 2010.
 - Further neighbourhood park system improvements will be included for the 2010 Capital Budget process.
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GOAL 4 Expand our Recreational Opportunities

PRIORITY 4.8: Review cash-in-lieu of parkland policy

LEAD RESPONSIBILITY: Planning and Development

KEY ACCOMPLISHMENTS/NEXT STEPS:

- City staff met with the Planning Consultant in November 2008 to discuss the draft cash-in-lieu of parkland By-law. The draft By-law will be prepared in a manner that would apply to development that is subject to Site Plan Approval, and will allow for the charging of a cash payment in lieu of parkland dedication for various forms of development prior to the issuance of a Building Permit.
 - City staff provided the City's consultant with comment and direction. The consultant has prepared a revised draft cash-in-lieu of parkland By-law for review. A draft Parkland Dedication By-law, together with a brief report was circulated to a number of different stakeholders during the week of June 8, 2009.
 - A staff report summarizing the stakeholder comments and submitting options for a new Parkland Dedication By-law was submitted to Council Committee on September 14, 2009.
 - Council direction was received, and a new by-law was submitted to Council in the fall of 2009. Staff were requested to report back on comments received from interested parties, and that report is expected to be submitted to Council Committee in the first quarter of 2010.
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GOAL 5: Celebrate and Protect our Natural and Cultural Heritage

PRIORITY 5.1: Implement plan for new Library

LEAD RESPONSIBILITY: City Manager's Office

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Operational and Facility Programme study completed on time and under budget, and approved by Council in November/07.
 - Implementation strategy approved by Council in December/07.
 - Shore Tilbe Irwin and Partners selected as the architectural/engineering team by Council April/08.
 - Initial round of stakeholder consultations undertaken with OPL Board and staff, Farmers' Market Management Committee, and Cultural Roundtable.
 - Town Hall meeting with public held June 3, 2008.
 - Council workshop to review options for Library and Square held on August 11, 2008. Direction received to pursue variations of the two-storey option.
 - Town Hall meeting with public held September 17, 2008. Positive feedback received for the two-storey option with underground parking.
 - Special Council Committee meeting held November 12th, followed by another public meeting on November 27th.
 - On December 1, 2008, Council voted to eliminate underground parking and the Market Square and proceed with Site Plan Option A.
 - Staffing and organizational study undertaken by Libraries in Transition.
 - City Centre parking lot approved by Council as temporary location for Farmers' Market.
 - 500 Gill Street, acquired for new fire headquarters, will be used as interim Library until new building ready. Renovations complete. Library relocated in November, 2009.
 - On May 25, 2009, Council approved the project budget and authorized proceeding to the Construction Documents phase.
 - Prequalification of contractors approved in September, 2009.
 - Tender award for new Library awaiting completion of investigation by the CBO into claims made by a third party regarding proposed construction procedures.
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GOAL 5: Celebrate and Protect our
Natural and Cultural Heritage

PRIORITY 5.7: Explore Designation of the Downtown
as a Heritage Conservation District

LEAD RESPONSIBILITY: Department of Culture and Heritage

KEY ACCOMPLISHMENTS/NEXT STEPS:

- The Municipal Heritage Committee has selected BRAY Heritage (Carl Bray & Associates) to complete the study and plan for the proposed heritage conservation district.
 - The project includes two distinct sections. The first part is a study of the area (the current BIA boundaries) with the ultimate goal of determining the eligibility of the downtown for district designation and a recommended boundary for the district. Part two of the project, the development of the Heritage Conservation District Plan, will proceed if the study in part one recommends designation.
 - Council will have the opportunity to review the study and approve the recommendation to move forward or not with Part 2. This phase of the project will include plan rationale (objectives of conservation in the district), conservation and development policies (strategy for development and policies for inclusion in the Official Plan), urban design guidelines and implementation process.
 - Study commenced in September, 2009.
 - First public meeting scheduled for January, 2010.
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GOAL 6: Plan for Balanced, Sustainable Growth

PRIORITY 6.1: Undertake Official Plan update

LEAD RESPONSIBILITY: Planning and Development

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Planning staff continues to work with the Planning Consultants.
 - The first draft of the new Official Plan policies and maps was circulated to City Departments, agencies, Committees, Council and interested parties on April 3, 2009.
 - The City's planning consultants presented the first draft and an explanatory report to the Planning Advisory Committee on May 13, 2009
 - Council has provided direction to staff to submit a request to the Minister of Energy and Infrastructure to consider a reduced density target for the City's "Designated Greenfield Area". The request has been sent, and the Ministry is considering the request.
 - A second draft of the new Official Plan policies and mapping was issued in September, 2009.
 - Council consideration of the third draft of the O.P. document occurred on December 14, 2009.
 - In light of submissions received from the public, the O.P. was referred back to staff and the consultant team, with the document to be considered further by Council in March of 2010.
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GOAL 6 Plan for Balanced, Sustainable Growth

PRIORITY 6.2: Develop Phased Implementation Strategy For Waterfront Framework Plan

LEAD RESPONSIBILITY: Planning and Development
Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- The Official Plan review and update is an opportunity for public consultation on the Plan and the vision of the waterfront. With policy support, individual projects can be identified where the municipality will be able to influence the outcome.
 - Council gave budget approval to hire consultants for a study of the waterfront area at Couchiching Beach Park near the launch ramp to determine design options and uses of the public lands. The firm of EDA Collaborative Inc. was retained to undertake the project. EDA presented their final report to Council Committee in December 2008.
 - Council referred the report to the Recreation Advisory Committee, Trails for Life Committee and staff for comment.
 - At the September 21, 2009 Council meeting, Council adopted the general principles in the EDA report, and supported specific actions including development of a fast link trail on the former rail lands, elimination of the formal baseball field, relocation/redesign of the play apparatus adjacent to the launch ramp, and development of the Co-op parking lot into metered vehicle and boat trailer parking.
 - Grant applications were submitted in 2009 to the Building Canada Fund and the Community Adjustment Fund to assist with implementation, but were unsuccessful.
 - A grant application was submitted to the Southern Ontario Development Program in December, 2009, and a response is expected shortly.
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GOAL 6 Plan for Balanced, Sustainable Growth

PRIORITY 6.5: Finalize plan for HRC lands in collaboration with Province

LEAD RESPONSIBILITY: Planning and Development

KEY ACCOMPLISHMENTS/NEXT STEPS:

- In December 2008, City staff met with a representative of the Ontario Realty Corporation, together with the consultants that have been retained by the Ontario Realty Corporation. The Ontario Realty Corporation has retained the services of consultants to carry out a detailed review of the entire Huronia Regional Centre land holdings. The Natural Heritage Study has been completed, and evaluated the limits of any terrain constraints, the value of any environmental / habitat features, and the limits of the property that could be suitable for development or redevelopment. The consultants completed their work for the Ontario Realty Corporation in the summer of 2009.
 - The Ontario Realty Corporation has been involved in the Official Plan Review and Update process and will continue to be invited to participate in the Review and Update (e.g. by providing us with the outcome of their Natural Heritage Study which may inform the mapping in the OP).
 - The existing Official Plan designation and zoning of the property will permit institutional uses (i.e. post secondary) without any amendment.
 - A new Regional Command Centre for the Ontario Provincial Police was announced by the Province in the early part of 2009. City staff continue to meet with the Regional Command Centre project team to discuss development, access, and servicing options for the proposed Regional Command Centre. Based on the information provided by the Regional Command Centre project team, construction of the proposed facility could commence in late 2010.
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GOAL 6: Plan for Balanced, Sustainable Growth

PRIORITY 6.6: Review cash-in-lieu of parking policy

LEAD RESPONSIBILITY: Planning & Development, Real Estate

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Existing Cash-In-Lieu of Parking fees are:
 - \$4,000/space new construction
 - \$1,500/space renovation of existing buildings
 - In 1991 the actual cost of developing (including land acquisition) a single surface level parking space was determined to be approximately \$10,000/parking space.
 - A recent Downtown Collingwood Parking Study – Updated states: “A new surface parking facility (outside the BIA) is \$25,000 (including land acquisition & construction costs) whereas the cost per parking space to construct a new parking structure (inside the BIA) is \$22,000 (excluding land acquisition costs)”.
 - With the Official Plan review and update underway and consideration being given to expanding the Downtown and creating an Intensification Area, Council should determine if there is a need and/or desire to acquire land for additional surface parking lots in those areas.
 - As part of the Official Plan Review and Update, staff will review the Cash-In-Lieu of Parking Policy with respect to applying it to an expanded downtown area if deemed appropriate as a result of the Official Plan Review and Update process.
 - Staff anticipates getting started on the update of the Cash-In-Lieu of Parking Policy once the Official Plan Review and Update is completed.
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COMPLETED GOALS

GOAL 1: Invest in Municipal Infrastructure

PRIORITY 1.1: Implement multi-year capital plans for all key infrastructure sectors including roads, sidewalks, parks, stormwater, water and wastewater systems

LEAD RESPONSIBILITY: Public Works, Parks & Recreation and Fire

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.

Public Works

- Public Works currently maintain and present to the pre-budget meeting annually programs for roads (major 10 yr, minor 5 yr, resurface 5 yr), sidewalks (5 yr), water and wastewater pipes (5 yr).
- A combined program for the Water Filtration Plant and towers, and the Wastewater Treatment Centre and Pumping Stations which supports the capital program and rate setting is in place with a 10 yr horizon.
- Stormwater program (5 yr) - recently to Council with the Master Plan.
- Fleet - 15 yr overview program and a 6 year detailed.
- Transit – 15 yr program in place; one replacement bus 2007; one expansion bus and one replacement bus delivered in 2008; two replacement buses ordered in 2009.

Parks and Recreation

- Maintain a long range replacement list for play apparatus and equipment
- Capital improvement list has been developed for neighbourhood parks.
- In 2007, an inventory of infrastructure in all parks was completed. This will lead to a multi-year plan for benches, trees, garbage/recycling receptacles, trails, signage etc.
- Currently suitable capital projects such as the implementation of the J.B. Tudhope Memorial Park Master Plan, the Waterfront Boardwalk replacement project or the Litter Container replacement program are presented in a multi-year, phased approach.

Fire

- The 10 year apparatus plan is reviewed and updated annually.
 - A 5 year equipment replacement plan has been developed.
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GOAL 1: Invest in Municipal Infrastructure

PRIORITY 1.2: Explore merits of centralized grant application function

LEAD RESPONSIBILITY: City Manager's Office

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Report analyzing the situation and recommending no action approved by Council January 21, 2008.
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GOAL 1: Invest in Municipal Infrastructure

PRIORITY 1.3: Source revenue generating opportunities

LEAD RESPONSIBILITY: Treasury

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Departments undertake a review of fees and charges on an annual basis.
 - Revised approach to Opera House programming approved in 2007.
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GOAL 1: Invest in Municipal Infrastructure

PRIORITY 1.4: Explore shift in emphasis to resurfacing instead of reconstruction of roads

LEAD RESPONSIBILITY: Public Works

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Public Works report PW-07-040 provided options for Council Committee's consideration at the June 18th, 2007 meeting.
 - Staff was directed to prepare an enhanced resurfacing program for consideration at the pre-budget meeting in the Fall of 2007; the approved 2008 Capital Budget increased the investment in resurfacing to \$842,000.
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GOAL 2: Enhance Community Wellness

PRIORITY 2.4: Find a better home for the Youth Centre

LEAD RESPONSIBILITY: OYOC

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Council on January 21, 2008 approved relocation to new leasehold premises.
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GOAL 2: Enhance Community Wellness

PRIORITY 2.7: Explore changes to cost-sharing arrangements between Province and municipalities for social services

LEAD RESPONSIBILITY: City Manager's Office/Treasury Department

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - In August, 2007, the Province announced the uploading of ODSP and ODB costs to the Province over a four-year period. In 2008, the municipal 20% of ODB costs was uploaded; in 2009, the municipal 50% of ODSP administration will be uploaded; in 2010, half of the municipal 20% share of ODSP benefits will be uploaded, with the remainder following in 2011.
 - In October, 2008, the report of the Provincial-Municipal Fiscal and Service Delivery Review was released. Due to the Province's current fiscal situation, the changes to the cost-sharing arrangements are phased in over a 10-year period, with only minor adjustments in the initial years.
 - The municipal share of Ontario Works benefits will be gradually uploaded to the Province beginning in 2010 and completed in 2018.
 - The costs for court security will be gradually uploaded to the Province beginning in 2012 and completed by 2018.
 - The Ontario Municipal Partnership Fund grant to the City will decline as the City's social services costs decline.
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GOAL 3: Strengthen our Economic Base

PRIORITY 3.1: Develop an economic development vision

LEAD RESPONSIBILITY: EDC

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - The Economic Development Committee successfully applied for CISP funding with the federal government.
 - Millier, Dickinson, Blais Inc (MDB) developed the strategic plan and representatives from MDB and the EDC presented the plan to Council Committee in April 2009.
 - Council adopted the implementation strategy recommended by the EDC in the fall of 2009.
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GOAL 3: Strengthen our Economic Base

PRIORITY 3.2: Locate a permanent home for Lakehead University

LEAD RESPONSIBILITY: EDC

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - 85 acres conveyed to Lakehead in West Orillia.
 - Rezoning and Site Plan Agreement approved.
 - Construction of first academic building underway with scheduled completion by September 2010.
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GOAL 3: Strengthen our Economic Base

PRIORITY 3.5: Pursue auto parts plants

LEAD RESPONSIBILITY: EDC

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Given the state of the automotive industry and the other priorities identified in the Economic Development Strategy, no further action is anticipated at this time.
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GOAL 3: Strengthen Our Economic Base

PRIORITY 3.6: Study impact of hydro deregulation

LEAD RESPONSIBILITY: Orillia Power Corporation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Various reports submitted by OPC during 2007 and 2008.
 - Council workshops held with OPC and IESO representatives.
 - IESO representatives made presentation to October 1/07 Council meeting.
 - Approval granted by Council to move streetlights out of Regulated Price Plan.
 - Mandatory transition from the Regulated Price Plan for the municipal sector deferred until November 1, 2009.
 - The 2008 Capital Budget approved funding to install interval meters on the five municipal buildings with significant hydro usage.
 - Resolution adopted by Council in December, 2007 requesting the Province to reconsider its smart meter programme.
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GOAL 3: Strengthen Our Economic Base

PRIORITY 3.8: Review participation in the Airport joint venture agreement

LEAD RESPONSIBILITY: City Manager's Office/Treasury Department

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - At its meeting in August, 2007, Council voted to continue the City's involvement in the Lake Simcoe Regional Airport, and requested a review of the funding formula.
 - On November 17, 2008, Council voted to withdraw from the Joint Venture Agreement immediately, in order to facilitate Oro-Medonte's application to the Building Canada Fund for airport improvements.
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GOAL 3: Strengthen our Economic Base

PRIORITY 3.9: Pro-active marketing campaign targeted at high tech businesses

LEAD RESPONSIBILITY: EDC

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - A number of recommendations in the Economic Development Strategy relate to the need to capitalize on the presence of Lakehead University and Georgian College in the community.
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GOAL 3: Strengthen our Economic Base

PRIORITY 3.10: EDC terms of reference

LEAD RESPONSIBILITY: EDC

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - In May of 2007 Council officially adopted the new EDC Constitutional By-law which contained the terms of reference for the Committee and making the Orillia and District Chamber of Commerce position a permanent one.
 - As well, Council expanded the make up of the Committee by adding a CDC representative in one of the at large positions and Graydon Cragg was appointed as a member at large.
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GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.3: Develop Clayt French Park

LEAD RESPONSIBILITY: Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
- Grand Opening for Clayt French Park held on August 13, 2008

GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.6: Develop an Off-leash Park for Dogs.

LEAD RESPONSIBILITY: Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Off-leash dog area in Clayt French Park opened August 13, 2008.
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GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.7: Improve Accessibility in Parks System

LEAD RESPONSIBILITY: Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete
 - Clayt French Park is complete and includes the following accessible features: water play area, trails, washroom building, play apparatus and parking.
 - Moose Beach washroom renovation is complete and includes accessible washroom facilities.
 - MURF building and parkland is fully accessible.
 - Future park improvements to include emphasis on accessibility. This includes items such as pathways to connect parking areas to picnic pavilions, hard surfacing around accessible picnic tables and reviewing washroom facilities to ensure they are accessible.
 - 2009 capital budget requests for the replacement of the Couchiching Beach Park washroom building and for trail expansions will improve accessibility in our parks system.
 - West Orillia Sports Complex project design will ensure complete accessibility for the building and the surrounding parkland/sports fields.
 - Future park designs will continue to ensure that accessibility is addressed.
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GOAL 4: Expand Our Recreational Opportunities

PRIORITY 4.9: Deal with Twin Pad Committee's recommendations after MOE's decision on the MURF RA is released

LEAD RESPONSIBILITY: City Manager's Office/Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete
- Following closure of the Community Centre on January 14, 2009, Council authorized the design and construction of a twin pad arena facility on a 25-acre parcel of land in West Ridge.
- On February 20, 2009 a Request for Proposals was issued to invited firms to provide Construction Management Services to deliver the project.
- Council on March 16, 2009 retained EllisDon Corporation to design and construct the twin pad and associated outdoor facilities using the Design Build process.
- The final design and costing was approved by Council at its meeting held on June 29, 2009.
- The West Orillia Sports Complex is scheduled for completion by September 1, 2010.

GOAL 4: Expand our Recreational Opportunities

PRIORITY 4.10: Explore recreational/natural potential of Champlain Stormwater Management Pond

LEAD RESPONSIBILITY: Parks and Recreation, Planning and Development, Public Works

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Council adopted a conceptual sketch for the development of Champlain Stormwater Management Pond to include passive recreational uses (PW-07-065, December 10, 2007 Council Meeting).
 - A final phase of pond construction is pending and expected to be completed within a couple of years.
 - This will be included in consideration of trail issues and the Official Plan review.
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GOAL 5: Celebrate and Protect our Natural and Cultural Heritage

PRIORITY 5.2: Protect Scout Valley

LEAD RESPONSIBILITY: City Manager's Office

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
- At its meeting on October 22, 2007, Council approved the Conservation Agreement negotiated with the Couchiching Conservancy for Scout Valley, excluding specific non-sensitive areas, which will ensure that future Councils follow the current Council's lead in preserving the natural values of the site for the enjoyment of present and future generations.
- On June 7, 2008, the City received the Lee Symmes Municipal Award from Ontario Nature for this initiative.

GOAL 5: Celebrate and Protect our Natural and Cultural Heritage

PRIORITY 5.3: Locate a Permanent Home for Regan House

LEAD RESPONSIBILITY: Department of Culture and Heritage

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Grant application to Community Adjustment Fund approved.
 - On October 5, 2009, Council approved Scout Valley as the permanent location for Regan House and approved proceeding with the reconstruction project in association with in-kind support from local contractors.
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GOAL 5: Celebrate and Protect our Natural and Cultural Heritage

PRIORITY 5.4: Educate community on alternatives to pesticide use

LEAD RESPONSIBILITY: EAC

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - May 7, 2007: Council approved report from EAC outlining educational program including flyers on organic lawn care and speaker presentations, and authorized budget.
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GOAL 5: Celebrate and Protect our Natural and Cultural Heritage

PRIORITY 5.5: Research Measures to Reduce Negative Impacts of Canada Geese

LEAD RESPONSIBILITY: Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Landscape architect was retained to review the Kitchener Park design plan and suggest modifications that would discourage geese. Landscape architect concluded that alterations will have some impact, but making the park more active is the best way to reduce goose populations. Once the future for Kitchener Park is determined consideration should be given to designs that make the waterfront area active (i.e. trails, boardwalk, launch ramp, etc.).
 - Council resolution passed on June 11, 2007 to endorse the resolution of the City of Kawartha Lakes regarding a province-wide integrated goose management plan of action.
 - 2008 Canada Goose control budget targeted for increased staff maintenance and shoreline naturalization at Kitchener Park.
 - Grant approved by the Lake Simcoe Clean Up Fund to assist in the naturalization of the Kitchener Park waterfront. Site preparation for the naturalization project was completed in the fall of 2008. The project was completed in the spring of 2009 with the planting of the native vegetation along the shoreline. This project was completed with the assistance of local environmental groups.
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GOAL 5: Celebrate and Protect our Natural and Cultural Heritage

PRIORITY 5.6: Revisit the tree policy and by-law

LEAD RESPONSIBILITY: Public Works, Planning and Development, Parks and Recreation

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - There have been several groups involved with trees recently. These include Public Works, Planning and Development, Parks and Recreation and the Environmental Advisory Committee. The most recent change was adoption of a development related by-law which is administered by the Planning and Development Department.
 - Subsequent to a brief that was circulated to Members of Council and the Environmental Advisory Committee a staff report provided further discussion and resulted in some policy adjustments.
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GOAL 6: Plan for Balanced, Sustainable Growth

PRIORITY 6.3: Conclude negotiations with School Board for new elementary school

LEAD RESPONSIBILITY: City Manager's Office

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - At its meeting on October 22, 2007, Council approved the agreement of purchase and sale negotiated with SCDSB for five acres at the Lions Oval.
 - The transfer of the lands has been completed.
 - Site plan has been approved and construction is substantially complete.
 - The first day of classes at the new Lions Oval School was January 4, 2010.
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GOAL 6: Plan for Balanced, Sustainable Growth

PRIORITY 6.4: Explore change in partnership agreement with LSRCA

LEAD RESPONSIBILITY: City Manager's Office

KEY ACCOMPLISHMENTS/NEXT STEPS:

- Complete.
 - Background report explaining position of past Councils and administrations provided to Council for information in April, 2007.
 - Investigation complete and no further action is contemplated.
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